

TARRANT COUNTY HOSPITAL DISTRICT (TCHD)
d/b/a JPS HEALTH NETWORK
1500 S. Main Street
Fort Worth, TX 76104
3rd Floor, OPC Conference Room

**JOINT BOARD OF MANAGERS AND
FINANCE, PLANNING AND INVESTMENT COMMITTEE MEETING**
1:00 P.M. THURSDAY, SEPTEMBER 10, 2026

MEETING MINUTES

The Tarrant County Hospital District ("District") Board of Managers Meeting met on Thursday, September 10, 2026, with the following members present:

**FPI Committee Member*

DT Nguyen (Chair)

Allan Rodger

**Rev. Ralph Emerson*

**Dorothy DeBose*

Blake Woodard

**Chuck Taggart*

**Paras Patel, MD*

**Grant Fowler, MD*

**Jessica Kirby, DO (Alt.)*

Absent:

**Dustin Austin*

Ron Clevenger

**Demetria Bivens*

**Casey Ford*

Others Attending:

Karen Duncan, MD, President & Chief Executive Officer

Daphne Walker, EVP, Chief Legal Officer

Jill Farrell, Sr. EVP, Chief Operations Officer

Shannon Fletcher, SVP, Chief of Staff & External Affairs

Jennifer Chavez, SVP, Chief Nursing Officer

Kim Hodgkinson, EVP, Chief Financial Officer

Saba Asad, MD, Chief Medical Officer

Colin Werenka, SVP, Chief Compliance Officer

Tricia Elliott, SVP, Academic Research Affairs

Joni Duncan, VP, Human Resources

Brian Geier, VP, Chief Operations Officer

Zelia Baugh, SVP, Behavioral Health Services

Dawn Fernald, VP, Communications

Angela McDonald, Executive Director, Spiritual Care & Ethics

Lani Taylor, Manager of Legal Operations

Esperanza Moreno, Board Coordinator

I. CALL TO ORDER – D. Nguyen

Mr. Nguyen called the meeting to order at 1:09 p.m.

II. OPENING PRAYER & PLEDGE – A. MacDonald

Invocation given by Angela MacDonald.

III. CITIZENS WISHING TO ADDRESS THE BOARD

There were no citizens present to address the Board.

IV. PUBLIC HEARING OF THE BOARD OF MANAGERS OF TARRANT COUNTY HOSPITAL DISTRICT TO CONSIDER THE FISCAL YEAR 2027 LOCAL PROVIDER PARTICIPATION PROGRAM AND OTHER RELATED MATTERS

A. PUBLIC HEARING – D. Nguyen

B. CONSIDER APPROVAL OF RESOLUTION TO SET THE MANDATORY LOCAL PROVIDER PARTICIPTION PAYMENTS FOR FISCAL YEAR 2027 AND TO DETERMINE HOW THE REVENUE FROM THOSE PAYMENTS IS TO BE SPENT UNDER THE TARRANT COUNTY LOCAL PROVIDER PARTICIPATION PROGRAM:

1. Authorizes the Collection of a Mandatory Payment from Each Institutional Health Care Provider Located In the Hospital District;
2. Authorizes the Use of Funds Collected Through Mandatory Payments for the Purposes Specified In Chapter 298b, Texas Health and Safety Code; and
3. Sets the Amount of the Mandatory Payments for the Fiscal Year Ending in 2027 at 6% Percent of the Net Patient Revenue of an Institutional Healthcare Provider Located in Tarrant County Hospital District's Geographic Jurisdictional Area.

Action: *Ms. DeBose made a motion to approve section IV.B items 1-3 as presented, seconded by Rev. Emerson, motion passed unanimously.*

C. MOTION TO AUTHORIZE THE PRESIDENT AND CEO OF THE TARRANT COUNTY HOSPITAL DISTRICT TO MAKE INTERGOVERNMENTAL TRANSFERS ("IGTS") FROM THE LOCAL PROVIDER PARTICIPATION FUND TO THE TEXAS HEALTH AND HUMAN SERVICES COMMISSION FOR THE PURPOSES SPECIFIED IN CHAPTER 298B, TEXAS HEALTH AND SAFETY CODE.

Action: *Rev. Emerson made a motion to approve, seconded by Ms. DeBose, motion passed unanimously.*

V. APPROVAL OF MINUTES

A. Approval of Emergency Board of Managers Meeting Minutes – August 9, 2026

Action: *Ms. DeBose made a motion to approve the minutes from the August 9, 2026 Emergency Board of Managers Meeting, seconded by Rev. Emerson, motion passed unanimously.*

B. Approval of the Board of Managers Meeting Minutes – August 13, 2026

Action: *Ms. DeBose made a motion to approve the minutes from the August 13, 2026 Board of Managers Meeting, seconded by Rev. Emerson, motion passed unanimously.*

VI. BOARD CHAIR REPORT – D. Nguyen

Mr. Nguyen acknowledged the JPS team for their hard work, dedication, and commitment to serving the community. Thanked the Commissioners Court for their collaboration with JPS.

VII. CEO REPORT – K. Duncan

Summary: *CEO Report highlighted the following:*

- *Welcomed Jennifer Chavez, SVP, Chief Nursing Officer, Joni Duncan, VP, Human Resources and Andrea Palmer, Executive Director of Trauma Services*
- *The first Da Vinci robot at JPS*
- *Year of the Community initiative, leadership visited JPS clinics*
- *Ms. Baugh provided Behavioral Health/PEC metrics*

VIII. REPORT FROM MEDICAL EXECUTIVE STAFF COMMITTEE REQUIRING DISCUSSION(S), UPDATE(S), DELIBERATION(S), ACTION(S) AND/OR APPROVAL – J. Kirby

- A. Request for Approval of Medical Staff Appointments and Privileges

Action: *Mr. Woodard made a motion to approve, seconded by Ms. DeBose, motion passed unanimously.*

IX. REPORTS/UPDATES NOT REQUIRING BOARD ACTION(S)

There were no reports/updates for the Board.

FINANCE AGENDA ITEMS

X. FINANCE REPORTS/UPDATES NOT REQUIRING COMMITTEE ACTION(S)

There were no Financial reports/updates for the Finance Committee.

XI. CONSIDER FINANCE MATTERS REQUIRING COMMITTEE ACTION(S) AND/OR APPROVAL

- A. Consider Approval of July 2026 Unaudited Financial Report – K. Hodgkinson

Action: *Rev. Emerson made a motion to approve, seconded by Ms. DeBose, motion passed unanimously.*

- B. Consider Approval of Annual Contribution to JPS Pension Plan for Year October 1, 2025 to September 30, 2026 – K. Hodgkinson

Action: *Rev. Emerson made a motion to approve the Annual Contribution to JPS Pension as presented, seconded by Mr. Taggart, motion passed with one (1) abstention.*

- C. Consider Approval of Outstationed Eligibility Services Contract between Tarrant County Hospital District and Texas Health and Human Services Commission (1391379) – K. Hodgkinson

Action: *Ms. DeBose made a motion to approve, seconded by Rev. Emerson, motion passed unanimously.*

- D. Consider Approval of Master Service Provider Contract between Tarrant County Hospital District and Right Sourcing, LLC (1386876) – J. Duncan

Action: *Ms. DeBose made a motion to approve, seconded by Rev. Emerson, motion passed unanimously.*

- E. Consider Approval of Interlocal Cooperation Contract between Tarrant County Hospital District and the Texas Health and Human Services Commission (1381275) – T. Elliott

Action: *Mr. Woodard made a motion to approve, seconded by Ms. DeBose, motion passed unanimously.*

- F. Consider Approval of Commissioning Services between Tarrant County Hospital District and Affiliated Engineers, Inc. – B. Geier

1. Central Utility Plant (CUP) Commissioning Services between Tarrant County Hospital District and Affiliated Engineers, Inc (1385612)
2. Medical Outpatient Building (MOB) Commissioning Service Order MOB No. 2 between Tarrant County Hospital District and Affiliated Engineers, Inc. (1396126)
3. Hospital Commissioning Services Order between Tarrant County Hospital District and Affiliated Engineers, Inc. (1389483)

Action: *Rev. Emerson made a motion to approve section XI.F items 1-3 as presented, seconded by Ms. DeBose, motion passed unanimously.*

- G. Consider Approval of First Amendment to Maintenance and Repair Agreement between Tarrant County Hospital District and SW Elevators, LLC (1385939) – B. Geier

Action: *Mr. Woodard made a motion to approve, seconded by Rev. Emerson, motion passed unanimously.*

- H. Consider Approval of Second Amendment to Professional Services Agreement between Tarrant County Hospital District and FireWise Texas, LLC (1390921) – B. Geier

Action: *Ms. DeBose made a motion to approve, seconded by Rev. Emerson, motion passed unanimously.*

- I. Consider Approval of Lease Agreement between Tarrant County Hospital District and 3131 W. Bolt Street, LLC (1390904) – B. Geier

Action: *Rev. Emerson made a motion to approve, seconded by Ms. DeBose, motion passed unanimously.*

- J. Consider Approval of Seventh Modification to Office Lease Agreement between Tarrant County Hospital District and Andrews-Dillingham Properties, LTD (1391967) – B. Geier

Action: *Rev. Emerson made a motion to approve, seconded by Ms. DeBose, motion passed unanimously.*

- K. Consider Approval of (1) Exemption to Bid and (2) Atmos Energy Reimbursement Agreement between Tarrant County Hospital District and Atmos Energy Corporation (1393154) – B. Geier

Action: *Ms. DeBose made a motion to approve, seconded by Rev. Emerson, motion passed unanimously.*

- L. Consider Approval of First Renewal of the Interlocal Agreement between Tarrant County Hospital District and Tarrant County for Correctional Health Services (1402288) – D. Walker

Action: *Mr. Woodard made a motion to approve, seconded by Ms. DeBose, motion passed unanimously.*

XII. ACTION REGARDING FISCAL YEAR 2027 BUDGET

- A. Consider Approval of Fiscal Year 2027 Budget – K. Hodgkinson

Action: *Ms. Debose made a motion to approve the FY2027 budget as presented, seconded by Rev. Emerson, motion passed unanimously.*

PLANNING AGENDA ITEMS

XIII. PLANNING REPORTS/UPDATES NOT REQUIRING COMMITTEE ACTION(S)

There were no Planning reports/updates.

XIV. CONSIDER PLANNING MATTERS REQUIRING COMMITTEE ACTION(S) AND/OR APPROVAL

There were no Planning matters requiring action(s) and/or approval.

The Board took a break at 2:39 p.m.

XV. RECONVENE IN EXECUTIVE SESSION PURSUANT TO CHAPTER 551, TEXAS GOVERNMENT CODE FOR THE FOLLOWING:

Executive session started at 2:45 p.m.

In addition to the matters posted for deliberation in executive (closed) session, the Committee may from time to time during the meeting reconvene in executive session to receive legal advice pursuant to Section 551.071 of the Texas Open Meetings Act regarding any matter included on this agenda.

- A. Serve as Medical Peer Review Committee and/or Medical Committee Pursuant to Chapter 160 Texas Occupations Code, Section 161.031 et Seq. Texas Health and Safety Code, and/or Receipt of Report(s) from Medical Staff Executive Committee or other Medical Staff Committees, Texas Occupations Code, Texas Health and Safety Code, and/or Medical Committees
- B. Deliberation Involving Individuals' Medical or Psychiatric Records Pursuant to Section 551.078, .0785, Texas Open Meetings Act.
- C. Deliberation Regarding the Purchase, Exchange, Lease, or Value of Real Property Pursuant to Section 551.072, Texas Open Meetings Act.
- D. Deliberate Information Relating to a Proposed New Service or Product Lines.
- E. Consultation with General Counsel to Receive Legal Advice on Pending/Contemplated Litigation and Other Matters under Subsections 1 and 2, Section 551.071, Texas Open Meetings Act.
 - 1. Insurance Quotes – D. Walker (FPI Committee)
 - 2. Update on Network Downtime – D. Walker (Board only)
- F. Receive Records, Information and/or Reports from Compliance Officer Pursuant to Section 161.032(b)(2), Texas Health and Safety Code, Texas Open Meetings Act.
- G. Deliberation Pursuant to Section 551.074 of the Act Regarding Appointments, Evaluations, Contracts and Compensation of District's Personnel, Vice Presidents and its Other Upper Level Management Staff.
- H. Deliberations Regarding Security Devices or Security Audits Pursuant to Sections 551.076 and 551.089, Texas Open Meetings Act.
- I. Deliberation Regarding Economic Development Negotiations Pursuant to Section 551.087, Texas Open Meetings Act.

XVI. RECONVENE IN OPEN SESSION FOR DELIBERATION(S) AND/OR ACTION(S) DEEMED NECESSARY REGARDING ANY MATTER LISTED ON THE CLOSED SESSION AGENDA, PARAGRAPHS XV. A., B., C., D., E., F., G., H., and I.

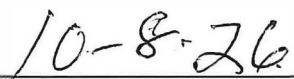
Open session reconvened at 3:16 p.m.

Action: *Mr. Woodard made a motion to approve the Insurance Quotes as presented in closed session, seconded by Rev. Emerson, motion passed unanimously.*

XVII. ADJOURN

There being no further business to discuss, the Joint Board of Managers and Finance, Planning and Investment Committee adjourned at 3:17 p.m.


Allan Rodger, Board Secretary


Date