

MEMORANDUM

To: Meeting Minutes from July 24, 2020 Board of Managers Budget Retreat Meeting

From: LeeAnn Gilly

Date: July 24, 2020

Re: Tarrant County Hospital District Board of Managers Budget Retreat meeting Virtual Meeting
July 24, 2020

In accordance with section 418.016 of the Texas Government Code, Governor Abbott has suspended various provisions that require government officials and members of the public to be physically present at a specified meeting location. In accordance with this suspension the Tarrant County Board of Mangers held a virtual meeting on July, 24, 2020. The agenda for this meeting was posted in the following locations:

1. Tarrant County Commissioner Court Web Site; and
2. Tarrant County Hospital District Web Site.



KEN PAXTON
ATTORNEY GENERAL OF TEXAS

FOR IMMEDIATE RELEASE

PRESS OFFICE: (512) 463-2050

March 16, 2020

Kayleigh Date:

www.texasattorneygeneral.gov

Communications@oag.texas.gov

**Governor's Office Clears Path for Governmental Bodies to Meet Telephonically or by
Videoconference During Coronavirus Disaster**

AUSTIN - Governor Abbott's office today approved a request by the Office of the Attorney General to temporarily suspend a limited number of open meeting laws in response to the Coronavirus (COVID-19) disaster. This action will allow governmental bodies to conduct meetings by telephone or video conference to advance the public health goal of limiting face-to-face meetings (also called "social distancing") to slow the spread of the Coronavirus (COVID-19).

Importantly, however, this action does not suspend requirements that governmental bodies conduct meetings in a transparent and accessible manner. Specifically, governmental bodies are still be required to do the following:

- provide online written notice containing a public toll-free dial-in number or a free-of-charge videoconference link, as well as an electronic copy of any agenda packet, before conducting telephonic or video conference meetings;
- provide the public with access and a means to participate in those meetings, preferably through two-way audio or video connections; and
- provide the public with access to a recording of those meetings.

Please [click here](#) for a complete list of the open meeting provisions that have been temporarily suspended. State agencies and local governmental bodies may contact the Office of the Attorney General with question about the suspension order by telephone at (888) 672-6787 or via email at TOMA@oag.texas.gov. Officials with questions about teleconference and videoconference capabilities offered by the Texas Department of Information Resources should visit dir.texas.gov or call [\(512\) 475-4700](tel:(512)475-4700).

For information on the spread or treatment of Coronavirus (COVID-19), please visit the [Texas Department of State Health Services](#).

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GOVERNOR GREG ABBOTT

For Immediate Distribution | March 16, 2020 | (512) 463-1826

I. GOVERNOR ABBOTT ALLOWS VIRTUAL AND TELEPHONIC OPEN MEETINGS TO MAINTAIN GOVERNMENT TRANSPARENCY

Ensures continued government operation while preserving transparency

AUSTIN - Governor Greg Abbott today acted to maintain government transparency and continued government operations while reducing face-to-face contact for government open meetings. As Texas works to mitigate the spread of COVID-19, the Governor granted the Office of the Attorney General's request for suspension of certain open-meeting statutes. This temporary suspension will allow for telephonic or videoconference meetings of governmental bodies that are accessible to the public in an effort to reduce in-person meetings that assemble large groups of people.

"Even as the State of Texas takes precautionary measures to contain the spread of COVID-19, we also have a responsibility to maintain government transparency," said Governor Abbott. "With today's action, Texas is reducing non-essential in-person contact for a limited period, while ensuring that state and local government entities continue to work to fulfill necessary functions and with full transparency for the people of Texas. I urge state and local officials to do their part to mitigate the spread of COVID-19 by avoiding meetings that bring people into large group settings."

In accordance with section 418.016 of the Texas Government Code, Governor Abbott has suspended various provisions that require government officials and members of the public to be physically present at a specified meeting location. This temporary suspension will leave important open-meeting protections in place:

- Members of the public will be entitled to participate and address the governmental body during any telephonic or videoconference meeting.
- To hold a telephonic or videoconference meeting, a governmental body must post a written notice that gives the public a way to participate remotely, such as a toll-free dial-in number, and that includes an electronic copy of any agenda packet that officials will consider at the meeting.
- A governmental body must provide the public with access to a recording of any telephonic or videoconference meeting.

State and local officials who have questions about open-meeting requirements after this suspension should submit them to the Office of the Attorney General via e-mail at TOMA@oag.texas.gov, or by leaving a message at (888) 672-6787. Officials with questions about teleconference and videoconference capabilities offered by the Texas Department of Information Resources should visit dir.texas.gov or call (512) 475-4700. Officials who hold videoconference meetings are encouraged to provide for participation via

telephone for members of the public without videoconferencing capability. If officials are not holding a telephonic or videoconference meeting, all open-meeting requirements apply.

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**EMERGENCY PROCEDURES PURSUANT TO
GOVERNOR GREG ABBOTT'S AND
ATTORNEY GENERAL KEN PAXTON'S
TEMPORARY MEETING SUSPENSION GUIDELINES
THIS MEETING IS AVAILABLE FOR VIEWING VIA
NORMAL JPS HEALTH NETWORK YOUTUBE CHANNEL**

WEBEX-TCHD - Board of Managers Budget Retreat Meeting

Friday, July 24, 2020

Meeting Minutes

The Tarrant County Hospital District ("District") Board of Managers met Friday, July 24, 2020, via WebEx with the following members present:

Charles Webber, M.D., Board Chair
Dorothy DeBose, Board Vice Chair
Roger Fisher, Board Secretary
Charlie Powell, Board Immediate Past Chair
Amanda Arizola
Rev. Ralph Emerson
D.T. Nguyen
Steve Montgomery
Trent Petty
Steven Simmons, D.O.
Zim Zimmerman

Others Attending:

Robert Earley, President, Chief Executive Officer
Karen Duncan, M.D., Executive Vice President, Chief Operating Officer
Sharon Clark, Senior Executive Vice President, Chief Financial Officer
Michael Hochberg, M.D., Senior Executive Vice President, Chief Clinical Officer
David Mendenhall, Vice President, Chief Technology Officer
Cory Hartsfield, General Counsel
LeeAnn Gilly, Recording Secretary

I. WELCOME 1:00PM – S. Montgomery

- Steve Montgomery welcomed the Board to the meeting at 1:01 pm and gave introductory remarks to the Board

II. BOARD CHAIR REMARKS

- Mr. Earley gave introductory remarks and thanked the leadership and the Board.
- Sharon Clark presented Day 2 presentation slides to the Board for the FY 2021 Budget.

• TELEHEALTH VOLUMES AND FINANCIALS IMPACT

• TELEHEALTH USAGE AND VOLUMES

- Video platform mobilized and operational April 15, 2020

- Between March 15 – July 11, Acclaim averaged 5,600 telehealth visits per week
- On average, 25% were audio/video and 75% were telephonic visits
- Telehealth visits are comprised of Community Health Primary & Specialty Care visits (88%) and Behavioral Health visits (12%)
- Projected FY 2020 includes 122,294 telehealth visits with 25% audio/video and 75% Telephonic usage
- Budget FY 2021 includes 93,537 telehealth visits with 70% audio/video and 30% telephonic usage.
- **TELEHEALTH PLANNING & DEVELOPEMENT**
 - JPS created a Telehealth Steering Committee and this committee will develop a long range telehealth strategy and implementation plan. Many other departments are involved on a consultative basis. Four workgroups were created to focus on specific areas. These workgroups include an Inpatient Workgroup, Ambulatory Workgroup, an Emergency Department Workgroup and a Behavioral Health Workgroup. The Telehealth Steering Committee made recommendations and suggestions during the budget process for evaluation and consideration.
- **JPS FINANCIAL IMPACT**
 - JPS is unable to bill for a facility fee associated with a telehealth visit, however during the Pandemic, Medicare and Medicaid temporarily reimbursed JPS for the telehealth connection fee for several months.
 - JPS has not budgeted for the temporary telehealth connection fee. If the reimbursement is extended into FY 2021, this could potentially add \$1.5 million in net patient revenue. The lost facility fee and point of care testing net revenue for the hospital's FY 2021 Budget due to these telehealth visits is approximately \$2.8 million.
- **ACCLAIM FINANCIAL IMPACT**
 - Acclaim has not budgeted for the temporary higher telehealth office visit, if the higher reimbursement rate is extended into FY 2021, this could potentially add \$1.5 million in net patient revenue.
- **COVID-19 RELIEF FUNDING**
 - **JPS NON-RECURRING DOLLARS RECEIVED**
 - \$8.2 million received in April 2020 from US HHS Stimulus General Distribution Fund
 - \$49.5 million received in April 2020 – Medicare Advanced Payment – payment is deferred for 120 days and then CMS will begin recouping this advance payment on future Medicare claims
 - \$1.6 million received through July 15, 2020 from HRSA
 - \$34.8 million received in July 2020 from US HHS Stimulus General Distribution Fund – Safety Net Hospital Payment
 - \$40.6 million received in July 2020 from US HHS Stimulus General Distribution Fund – High Impact Targeted Distribution
 - **ACCLAIM NON-RECURRING DOLLARS RECEIVED**
 - Acclaim has received the following one-time payments for COVID-19 Relief
 - \$530 thousand received in April 2020 from US HHS Stimulus General Distribution Fund
 - \$322 thousand received in June 2020 – Medicare Advanced Payment

- **SUPPLEMENTAL FUNDING**

- **UNCOMPENSATED CARE (UC)**

- Projected 2020 UC is increasing \$96 million from 2019, due to the implementation of a new methodology capturing only non-insured patients. This change benefited public hospitals across the state.
 - Budget FY 2021 is expected to decrease \$31 million from the Projected FY 2020 funding level
 - UC funding will continue for several years to come, it is subject to CMS approval and may decrease due to the complex formula funding as has occurred in the past.

- **COVID 19**

- Funds received in FY 2020 of \$83.6 million will be used for lost revenue or increased expenses related to the pandemic. These are not budgeted in 2021.

- **DISPROPORTIONATE SHARE (DSH)**

- Budget FY 2021 is expected to decrease \$10.7 million from the Projected FY 2020 funding level due to a decreased pool.

- **DELIVERY SYSTEM REFORM INCENTIVE PAYMENT (DSRIP)**

- Projected FY 2020 increased \$12.9 million
 - Budget FY 2021 is expected to decrease \$24.7 million from the Projected FY 2020 funding level due to mainly a one-time decrease in IGT costs.

- **UNIFORM HOSPITAL RATE INCREASE PROGRAM (UHRIP)**

- Estimated increase in Net Patient Revenue from FY 2020 to FY 2021 is a net increase of approximately \$10 million

- **CAPITAL**

- Medical Center's capital budget is approximately the current year's projected depreciation expense. For Budget FY 2021, it will be \$38.5 million
 - Dollars are mostly used for patient care equipment, information technology focusing around the EMR and other patient systems, and smaller construction and repairs to support existing infrastructure.
 - In past years, \$10 million of this capital has been set aside for our long term plan into the JPS Future Fund.

- **AD VALOREM TAX REVENUE**

- June estimated tax roll of approximately \$205 billion, of which \$69 billion is currently under protest.
 - \$1 billion in Net Taxable Value is worth \$2.24 million in Ad Valorem Tax Dollars.
 - JPS' Ad Valorem Tax Revenue is projected to be relatively constant, given the flat assessed value for next year and number of outstanding appealed values.

- **PUBLIC HEALTH TARRANT COUNTY AND TARRANT COUNTY JAIL**

- Public Health experienced a 3% increase for FY 2020.
 - MHMR (Jail Psych) experienced a 15.5% increase in FY 2020.
 - We have confirmed through Tarrant County that there is a zero percent increase for MHMR for FY 2021.

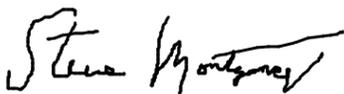
• **INMATE POPULATIONS**

- JPS serves two types of incarcerated individuals: Tarrant County Jail Inmates and Federal Prisoners
- Federal prisoner healthcare in Tarrant County is overseen by UNTHSC, and JPS is the preferred facility for inpatient and specialty services. JPS receives payments that are similar to a commercial insurance plan, taking into account severity and services provided.
- JPS, as the county hospital, has been tasked to provide services to Tarrant County Jail inmates with no patient reimbursement based on volume or severity. JPS staffs and provides primary care clinics at the County jails and provides additional services at the JPS main campus when needed.
- JPS Correctional Health services increased 53% from 2017 to 2019 in total and in average monthly intakes. Total spend for this population has increased 38.5% from FY 2019 and this is expected to continue into FY 2021.
- \$20.4 million dollars is spent in direct cost for on-site jail clinics. Inmate's inpatient stays are estimated at \$8.1 million a year. Outpatient visits are \$1.5 million a year and Jail MHMR Mental Health cost is \$3.9 million a year.

• **QUESTIONS AND REMARKS – S. MONTGOMERY**

- Final Approval of the operational budget will be requested during the August 13th Board of Managers Meeting
- Presentations will be made available to the Board on Friday, August 7th
- Dedicated times will be set so Board Members may ask questions prior to the meeting on August 13th.

III. ADJOURN – MEETING WAS ADJOURNED AT 2:49 PM



Steve Montgomery

Aug 14, 2020 8:21 AM CDT

Steve Montgomery – Finance Chair

Date