

**TARRANT COUNTY HOSPITAL DISTRICT (TCHD)
d/b/a JPS HEALTH NETWORK**

**1500 S. Main Street
Fort Worth, TX 76104
3rd Floor OPC Conference Room**

**Board of Managers
Budget Retreat**

Friday, July 16, 2021

Meeting Minutes

The Tarrant County Hospital District ("District") Board of Managers met Friday, 16, 2021, with the following members present:

Charles Webber, M.D., Board Chair
Dorothy DeBose, Board Vice Chair
Charlie Powell, Board Immediate Past Chair
Amanda Arizola (arrived at 3:29pm)
Roger Fisher, Board Secretary
Rev. Ralph Emerson
D.T. Nguyen
Steve Montgomery
Trent Petty
Zim Zimmerman

Board Members Absent: Steven Simmons, D.O.

Others Attending: Robert Earley, President, Chief Executive Officer
Karen Duncan, M.D., Senior Executive Vice President, Chief Operating Officer
Sharon Clark, Senior Executive Vice President, Chief Financial Officer
Bryan Becker, M.D., Executive Vice President, President of Acclaim
Mark Hallman, Vice President, Chief Innovation & Transformation Officer
David Mendenhall, Vice President, Chief Technology Officer
Joy Parker, Vice President, Community Health Administration
Daphne Walker, Senior Vice President, Chief Legal Counsel
Lauren Poe, Executive Director Strategy and Business Development
Suzanne Barnes, Recording Secretary
Jay York, Guidehouse

- I. **WELCOME AND CALL TO ORDER OF BOARD OF MANAGERS** – Dr. Webber called the meeting to order at 1:00pm
- II. **OPENING PRAYER & PLEDGE** – LeeAnn Franklin gave the Invocation
- III. **CITIZENS WISHING TO ADDRESS THE BOARD**

Summary: No citizens addressed the board
- IV. **OTHER MATTERS REQUIRING BOARD DISCUSSIN(S), UPDATE(S), DELIBERATION(S), ACTION(S) AND/OR APPROVAL**

A. Budget Impacts and Strategic Plan Initiatives to the Tarrant County Hospital District d/b/a JPS Health Network – R. Earley, L. Poe

Summary: Ms. Clark gave an overview on what will be presented at today's budget retreat.

- **JPS Strategic Plan and Budget Process**

Summary: Mr. Earley and Ms. Poe presented the following:

JPS Strategic Plan - Fy22 Areas of Focus -

- Strategic Imperative #1 – Set a new Standard for a Culture of Excellence
- Strategic Imperative #2 – Develop and Deliver Care Models of the Future
- Strategic Imperative #3 – Be at the Forefront of Shaping Thriving, Inclusive, Healthy Communities

- **Integrated Delivery System**

Summary: Dr. Becker and Mr. York presented the following:

- Overview of opportunities
- Key Initiatives:
 - Alignment of Acclaim and JPS operating models
 - Improve patient access and operational workflows
 - Redesigned compensation Plan to support recruitment and retention
- Integration with Strategic Plan and Budget

- **Care Models of the Future & Data- Driven, Technology-Enabled Organization**

Summary: Ms. Parker and Mr. Mendenhall presented the following:

- Care Models of the Future – Access:
 - Patient Call Centers
 - Patient Clinical Entry Points
 - Eligibility & Enrollment
 - Referral Sources
- Data Driven, Technology-enabled Organization
- Centered around the patient:
 - Infrastructure/IoT Cybersecurity
 - Digital
 - Interoperability
 - Analytics

- **Be the Best Place to Work**

Summary: Dr. Duncan presented the following:

- Vacancies & Recruitment
- Turnover & Retention
- Engagement
- Diversity, Equity & Inclusion

V. **RECONVENE IN EXECUTIVE SESSION PURSUANT TO CHAPTER 551, TEXAS GOVERNMENT CODE FOR THE FOLLOWING:**

Summary: No business to discuss in Closed Session

VI. RECONVENE IN OPEN SESSION FOR DELIBERATION(S) AND/OR ACTION(S) DEEMED NECESSARY REGARDING ANY MATTER LISTED ON THE CLOSED SESSION AGENDA, PARAGRAPHS V. A., B., C., D. AND E.

Summary: None

VII. ADJOURN - There being no further business to discuss, Dr. Webber adjourned the meeting at 4:12 pm

Charles E. Webber MD 12 Aug 2021
Charles Webber, MD – Board Chair Date