

**TARRANT COUNTY HOSPITAL DISTRICT (TCHD)  
d/b/a JPS HEALTH NETWORK**

**1500 S. MAIN STREET  
FORT WORTH, TX 76104  
OUTPATIENT BUILDING, 3<sup>rd</sup> FLOOR AUDITORIUMS**

**JOINT BOARD OF MANAGERS, FINANCE COMMITTEE MEETING  
10:00 A.M. THURSDAY, JANUARY 23, 2020**

**MEETING MINUTES**

The Tarrant County Hospital District ("District") Board of Managers and Finance Committee met at 10:00 a.m. Thursday, January 23, 2020 on the 3<sup>rd</sup> Floor, Outpatient Clinic Auditoriums, John Peter Smith Hospital, 1500 South Main Street, Fort Worth, Texas, 76104, with the following Board/Committee members present:

Steve Montgomery, Committee Chair  
Charles Powell  
Charles Webber, M.D.  
D.T. Nguyen  
Dorothy DeBose  
Amanda Arizola  
Zim Zimmerman  
Chet Schrader, M.D., Medical Staff President (Arrival 10:18)  
Rev. Ralph Emerson, Immediate Past Board Chair (Arrival 10:13)  
Daniel Ziegler, M.D.  
Trent Petty  
Cheryl Hurd, Program Director, Behavioral Health

Others Attending:

Sharon Clark, Senior Executive Vice President, Chief Financial Officer  
Timothy Kremer, M.D., Senior VP, Chief Physician Engagement Officer  
Michael Hochberg, M.D., Senior VP, Chief Medical Officer (arrived 10:15 am)  
J.R. Labbe, Senior Vice President, Community Affairs & Development  
Kenneth Carr, Senior Vice President, Network Operations  
Zelia Baugh, Executive Vice President, Behavioral Health Administrator  
Karen Duncan, M.D., Executive Vice President, Community Health  
Wanda Peebles, Executive Vice President, Acute Care, Chief Nursing Officer  
David Mendenhall, Vice President, Chief Technology Officer, Information Systems  
Laura Thomas, Senior Vice President, Finance  
Michelle Green-Ford, Vice President, Diversity and Inclusion  
Pia Walker, Senior Vice President, Senior Human Resources  
Lara Burnside, Senior Vice President, Strategy, Chief Patient Experience Officer  
Rory McCrady, Vice President, Revenue Cycle  
Robert Browder, Vice President, Office of Legal Services  
Diana Brodeur, Vice President, Communications  
Dr. Rob Stephenson, M.D., Chief Quality Officer, Acclaim Physician Group  
Trudy Sanders, Vice President, Patient Care Services  
Diana Singer, Executive Director, Academic Affairs  
Cory Hartsfield, General Counsel

Lee Ann Gilly, Senior Executive Assistant

**I. CALL TO ORDER**

Steve Montgomery called the January 23, 2020 TCHD Finance Committee meeting to order at 10:07 a.m. Members present represented a quorum to conduct Committee business.

**II. CITIZENS WISHING TO ADDRESS THE COMMITTEE**

There were no citizens present wishing to address the Finance Committee.

**III. MINUTES**

Mr. Montgomery asked the Committee to review minutes from the December 12, 2019, Tarrant County Hospital District Joint Board of Managers and Finance Committee meeting and called for a motion. Dr. Charles Webber made a motion for approval; motion was seconded by D.T. Nguyen and carried unanimously.

**IV. CFO REPORT**

Ms. Clark communicated to the Committee that the S&P Bond Rating Final Report and the Moody's Credit Opinion Final Report have been posted to the board portal.

**V. MATTERS THAT REQUIRE DISCUSSION AND COMMITTEE ACTION**

**A. Consider Acceptance of November 2019 Unaudited Financial Report**

Ms. Clark presented the Unaudited Financial Report for November 2019.

**Hospital:**

For the month, Income from Operations was \$5.4 million compared to a budgeted Income from Operations of \$4.3 million. Year-to-date Income from Operations was \$9.5 million compared to a budgeted \$11.3 million.

**Acclaim:**

Physician Billed Encounters were unfavorable for the month. For the month, Acclaim's financial statements reflected a \$2.1 million Loss from Operations compared to a budgeted loss of \$1.5 million. Year-to-date, the Loss from Operations was \$3.5 million compared to a budgeted loss of \$3.7 million.

There being no further questions or discussion, Mr. Montgomery called for a motion to accept the November 2019 Unaudited Financial Report. Dorothy DeBose made a motion for acceptance; motion was seconded by Charles Powell as presented and carried unanimously.

**B. Consider Acceptance of December 2019 Unaudited Financial Report**

Ms. Clark presented the Unaudited Financial Report for December 2019.

**Hospital:**

Inpatient Admissions were favorable by 5% for the month compared to budget. Case Mix Index was 5% above budget for the month, mainly due to surgery area in Orthopedics, Pulmonary and Cardiac areas.

Outpatient Emergency Department Visits were favorable for the month compared to budget. For the month, 10,500 patients were seen in the Emergency Department. This is the second highest volume reported in three years. Urgent Care Visits were also favorable by 5% for the month of December. Primary Care Clinic Visits were on target for the month. Specialty Clinic Visits were 9% under budget due to staffing.

Inpatient Surgeries were unfavorable for the month compared to budget. Outpatient Surgeries were favorable by 8% for the month.

Psychiatric Patient Days and Psychiatric Emergency Visits were favorable for the month compared to budget.

Days Cash on Hand Available for Operations was 206 days. Net Account Receivable Days are 42 days and at an all-time low. FTE's per Adjusted Patient Day were favorable at 5.56 compared to year-to-date target of 5.60.

JPS Connection enrollment decreased by 246 enrollees during December bringing the year-to-date total enrollment to 43,324.

Net Patient Revenue was favorable to budget by 9% for the month, due to favorable Payor Mix and higher volumes. Total Operating Expenses were slightly favorable to budget.

For the month, Income from Operations was \$8.3 million compared to a budgeted Income from Operations of \$4.8 million. Year-to-date Income from Operations was \$17.8 million compared to a budgeted \$16.1 million.

**Acclaim:**

Physician Billed Encounters were unfavorable by 6% for the month. Net Operating Expenses per encounter is favorable for the month.

For the month, Acclaim's financial statements reflected a \$3.4 million Loss from Operations compared to a budgeted loss of \$2.4 million. Year-to-date, the Loss from Operations was \$6.9 million compared to a budgeted loss of \$6.1 million.

There being no further questions or discussion, Mr. Montgomery called for a motion to accept the December 2019 Unaudited Financial Report. Ms. DeBose made a motion for acceptance; motion was seconded by Zim Zimmerman as presented and carried unanimously.

- C. Consider Approval of LDF 7300 Discount For The Uninsured Patient Policy – S. Clark/R. McCrady

Ms. Clark presented Approval of LDF 7300 Discount For The Uninsured Patient Policy to the Committee for consideration.

There being no further questions or discussion, Mr. Montgomery called for a motion to approve LDF 7300 Discount For The Uninsured Patient Policy. Dr. Webber made a motion for approval; motion was seconded by Ms. DeBose as presented and carried unanimously.

D. Consider Approval of Professional Services Agreement between AGS Health, LLC and Tarrant County Hospital District d/b/a JPS Health Network (732506) – R. McCrady

Rory McCrady presented Approval of Professional Services Agreement between AGS Health, LLC and Tarrant County Hospital District d/b/a JPS Health Network to the Committee for Consideration. Approval of this agreement will assist with the Districts outside coding.

There being no further questions or discussion, Mr. Montgomery called for a motion to approve the Professional Services Agreement between AGS Health, LLC and Tarrant County Hospital District d/b/a JPS Health Network. Trent Petty made a motion for approval. The motion was seconded by Mr. Zimmerman as presented and the motion carried unanimously.

E. Consider Approval of Eligibility and Enrollment Professional Services Agreement between Resource Corporation of America & Recovery of Texas, LLC and Tarrant County Hospital District d/b/a JPS Health Network (774509) – R. McCrady

Mr. McCrady presented Approval of Eligibility and Enrollment Professional Services Agreement between Resource Corporation of America & Recovery of Texas, LLC. and Tarrant County Hospital District d/b/a JPS Health Network to the Committee for consideration. Approval of this agreement will assist the District with qualifying patients for government programs.

There being no further questions or discussion, Mr. Montgomery called for a motion to approve the Eligibility and Enrollment Professional Services Agreement between Resource Corporation of America & Recovery of Texas, LLC and Tarrant County Hospital District d/b/a JPS Health Network. Mr. Nguyen made a motion for approval; motion was seconded by Ms. DeBose as presented and carried unanimously.

F. Consider Approval of Eligibility and Enrollment Professional Services Agreement between Med-Data, Incorporated and Tarrant County Hospital District d/b/a JPS Health Network (774517) – R. McCrady

Mr. McCrady presented Approval of Eligibility and Enrollment Professional Services Agreement between Med-Data, Incorporated and Tarrant County Hospital District d/b/a JPS Health Network d/b/a JPS Health Network to the Committee for consideration. Approval of this agreement will assist the District with qualifying patients for government programs.

There being no further questions or discussion, Mr. Montgomery called for a motion to approve the Eligibility and Enrollment Professional Services Agreement between Med-Data, Incorporated and Tarrant County Hospital District d/b/a JPS Health Network. Mr. Nguyen made a motion for approval. The motion was seconded by Ms. DeBose as presented and the motion carried unanimously.

G. Consider Approval of First Amendment to the Professional Services Agreement between Symphony Talent, LLC and Tarrant County Hospital District d/b/a JPS Health Network (731825) – P. Walker

Pia Walker presented Approval of First Amendment to the Professional Services Agreement between Symphony Talent, LLC and Tarrant County Hospital District d/b/a JPS Health Network to the Committee for consideration. Approval of this agreement will assist with recruitment for the District.

There being no further questions or discussion, Mr. Montgomery called for a motion to approve the First Amendment to the Professional Services Agreement between Symphony Talent, LLC and Tarrant County Hospital District d/b/a JPS Health Network. Mr. Powell made a motion for approval; motion was seconded by Reverend Ralph Emerson as presented and carried unanimously.

H. Consider Approval of Uber Health Dashboard Terms and Conditions between Uber Health, LLC and Tarrant County Hospital District d/b/a JPS Health Network (725384) – Z. Baugh

Zelia Baugh presented the Approval of Uber Health Dashboard Terms and Conditions between Uber Health, LLC and Tarrant County Hospital District d/b/a JPS Health Network to the Committee for consideration. Approval of this agreement will provide transportation for our patients of the District.

There being no further questions or discussion, Mr. Montgomery called for a motion to approve the Uber Health Dashboard Terms and Conditions between Uber Health, LLC and Tarrant County Hospital District d/b/a JPS Health Network. Mr. Zimmerman made a motion for approval; motion was seconded by Mr. Nguyen as presented and carried unanimously.

I. Consider Approval of Customer Order 1000130202 (Pyxis Supply 9 to Supply 11 upgrade) between CareFusion Solutions, LLC and Tarrant County Hospital District d/b/a JPS Health Network (780037) – K. Carr

Kenneth Carr presented Approval of Customer Order 100130202 (Pyxis Supply 9 to Supply 11 upgrade) between CareFusion Solutions, LLC and Tarrant County Hospital District d/b/a JPS Health Network to the Committee for consideration. Approval of this agreement will allow upgraded software for the District.

There being no further questions or discussion, Mr. Montgomery called for a motion to approve the Customer Order 100130202 (Pyxis Supply 9 to Supply 11 upgrade) between CareFusion Solutions, LLC and Tarrant County Hospital District d/b/a JPS Health Network. Ms. DeBose made a motion for approval; motion was seconded by Dr. Webber as presented. Mr. Nguyen abstained from voting. The motion carried unanimously.

J. Consider Approval of Purchase and Payment Agreement between Netsync Network Solutions, Inc. and Tarrant County Hospital District d/b/a JPS Health Network (728230) – D. Mendenhall

David Mendenhall presented Approval of Purchase and Payment Agreement between Netsync Network Solutions, Inc. and Tarrant County Hospital District d/b/a JPS Health Network to the Committee for consideration. Approval of this agreement will assist with VMWare subscription in the Districts database system.

There being no further questions or discussion, Mr. Montgomery called for a motion to approve the Purchase and Payment Agreement between Netsync Network Solutions, Inc. and Tarrant County Hospital District d/b/a JPS Health Network. Mr. Petty made a motion for approval; motion was seconded by Mr. Nguyen as presented and carried unanimously.

- K. Pursuant to JPS Purchasing Procedure LDF 7201 Section VIII, A.7., consider (1) granting an exemption to competitive bidding for purchase of goods and services which competition is precluded because of the existence of patents, copyrights, secret processes, or monopolies, or captive replacement parts or components for equipment, or other exemptions under Tex. Gov't. Code §262.024(a)(7); and (2) approval of the Addendum I to the Midas+ Statit Physician Profile & Review Agreement between Conduent Care Management, Inc. f/k/a MidasPlus, Inc. and Tarrant County Hospital District d/b/a JPS Health Network (732004) – D. Mendenhall

Mr. Carr presented Pursuant to JPS Purchasing Procedure LDF 7201 Section VIII, A.7., consider (1) granting an exemption to competitive bidding for purchase of goods and services which competition is precluded because of the existence of patents, copyrights, secret processes, or monopolies, or captive replacement parts or components for equipment, or other exemptions under Tex. Gov't. Code §262.024(a)(7); and (2) approval of the Addendum I to the Midas+ Statit Physician Profile & Review Agreement between Conduent Care Management, Inc. f/k/a MidasPlus, Inc. and Tarrant County Hospital District d/b/a JPS Health Network to the Committee for consideration. Approval of this agreement will assist with Quality Reporting for the District.

There being no further questions or discussion, Mr. Montgomery called for a motion to approve pursuant to JPS Purchasing Procedure LDF 7201 Section VIII, A.7., (1) granting an exemption to competitive bidding for purchase of goods and services which competition is precluded because of the existence of patents, copyrights, secret processes, or monopolies, or captive replacement parts or components for equipment, or other exemptions under Tex. Gov't. Code §262.024(a)(7); and (2) approval of the Addendum I to the Midas+ Statit Physician Profile & Review Agreement between Conduent Care Management, Inc. f/k/a MidasPlus, Inc. and Tarrant County Hospital District d/b/a JPS Health Network. Mr. Nguyen made a motion for approval; motion was seconded by Ms. DeBose as presented and the motion carried unanimously.

**VI. REPORT OF LEGAL COUNSEL AND/OR LEGAL MATTERS REQUIRING DISCUSSION(S), UPDATE(S), DELIBERATION(S), ACTION(S) AND/OR APPROVAL**

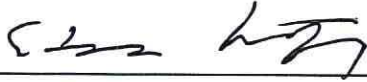
Cory Hartsfield announced the monthly report listing 26 contracts negotiated under \$500,000. This report has been posted to the board portal.

**VII. RECONVENE IN EXECUTIVE SESSION PURSUANT TO CHAPTER 551, TEXAS GOVERNMENT CODE FOR THE FOLLOWING:**

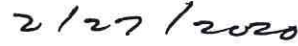
**VIII. RECONVENE IN OPEN SESSION FOR DELIBERATION(S) AND/OR ACTION(S) DEEMED NECESSARY REGARDING ANY MATTER LISTED ON THE CLOSED SESSION AGENDA.**

**IX. ADJOURN**

There being no further business of the TCHD Joint Board of Managers and Finance Committee, the meeting was adjourned at 11:16 a.m.



\_\_\_\_\_  
Steve Montgomery, Committee Chair



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Date