

**TARRANT COUNTY HOSPITAL DISTRICT (TCHD)  
d/b/a JPS HEALTH NETWORK**

**1500 S. MAIN STREET  
FORT WORTH, TX 76104  
OUTPATIENT BUILDING, 3<sup>rd</sup> FLOOR AUDITORIUMS**

**JOINT BOARD OF MANAGERS, FINANCE COMMITTEE MEETING  
10:00 A.M. THURSDAY, FEBRUARY 27, 2020**

**MEETING MINUTES**

The Tarrant County Hospital District ("District") Board of Managers and Finance Committee met at 10:00 a.m. Thursday, February 27, 2020 on the 3<sup>rd</sup> Floor, Outpatient Clinic Auditoriums, John Peter Smith Hospital, 1500 South Main Street, Fort Worth, Texas, 76104, with the following Board/Committee members present:

Steve Montgomery, Committee Chair  
Charles Powell, Immediate Past Board Chair  
Charles Webber, M.D.  
D.T. Nguyen  
Dorothy DeBose  
Amanda Arizola  
Zim Zimmerman  
Chet Schrader, M.D.  
Rev. Ralph Emerson  
Daniel Ziegler, M.D.  
Trent Petty  
Cheryl Hurd, Medical Staff President

Others Attending:

Robert Earley, President, Chief Executive Officer  
Karen Duncan, M.D., Senior Executive Vice President, Chief Operating Officer  
Sharon Clark, Senior Executive Vice President, Chief Financial Officer  
Timothy Kremer, M.D., Senior VP, Chief Physician Engagement Officer  
Michael Hochberg, M.D., Senior Executive Vice President, Chief Clinical Officer  
J.R. Labbe, Senior Vice President, Community Affairs & Development  
Kenneth Carr, Senior Vice President, Network Operations  
Zelia Baugh, Executive Vice President, Behavioral Health Administrator  
David Mendenhall, Vice President, Chief Technology Officer, Information Systems  
Laura Thomas, Senior Vice President, Finance  
Michelle Green-Ford, Vice President, Diversity and Inclusion  
Pia Walker, Senior Vice President, Human Resources and Learning  
Rory McCrady, Vice President, Revenue Cycle  
Dianna Prachyl, Senior Vice President, Chief Operating Officer, Acclaim Physician Group  
Robert Browder, Vice President, Office of Legal Services  
Diana Brodeur, Vice President, Communications  
Dr. Rob Stephenson, M.D., Chief Quality Officer, Acclaim Physician Group  
Trudy Sanders, Vice President, Patient Care Services  
Kelli Ford, Director, Managed Care  
Scott Cummings, General Counsel

Lee Ann Gilly, Senior Executive Assistant  
Suzanne Barnes, Executive Officer Manager

**I. CALL TO ORDER**

Steve Montgomery called the February 27, 2020 TCHD Finance Committee meeting to order at 10:06 a.m. Members present represented a quorum to conduct Committee business.

**II. CITIZENS WISHING TO ADDRESS THE COMMITTEE**

There were no citizens present wishing to address the Finance Committee.

**III. MINUTES**

Mr. Montgomery asked the Committee to review minutes from the January 23, 2020, Tarrant County Hospital District Joint Board of Managers and Finance Committee meeting and called for a motion. D.T. Nguyen made a motion for approval; motion was seconded by Dr. Chet Schrader and carried unanimously.

**IV. CFO REPORT**

Ms. Clark communicated to the Committee that the 4<sup>th</sup> Quarter Year-End Investment Report from Hilltop Securities has been posted to the board portal.

**V. HEALTH OUTCOMES BASED CARE**

Dr. Michael Hochberg presented to the Committee the Health Outcomes Based Care Presentation.

**VI. MATTERS THAT REQUIRE DISCUSSION AND COMMITTEE ACTION**

**A. January 2020 Unaudited Financial Report**

Ms. Clark presented the Unaudited Financial Report for January 2020.

**Hospital:**

Inpatient Admissions were higher by 1% compared to budget. Length of Stay exceeded budget by 6% for the month. Case Mix Index was 6% above budget for the month.

Outpatient Emergency Department visits were higher by 5% for the month averaging 345 patients a day. Urgent Care visits were higher for the month averaging 151 patients a day.

Observation Cases were higher compared to budget. Invasive Lab Cases exceeded budget by 4%. Inpatient Surgeries were lower than budget while Outpatient Surgeries were 5% above budget for the month.

Psychiatric Patient Days were higher than budget by 3% for the month. Psychiatric Emergency Visits were on budget for the month.

FTEs per Adjusted Patient Day were favorable at 5.53 compared to end-of-year target of 5.60. Days Cash on Hand Available for Operations was 237 days. Net Account Receivable Days were 41 days for the month.

JPS Connection enrollment decreased by 2,679 enrollees during January, primarily due to ACA Plan reenrollment, bringing the year-to-date total enrollment to 40,364.

For the month, Income from Operations was \$6.4 million compared to a budgeted Income from Operations of just under \$6.4 million. Year-to-date Income from Operations was \$24.3 million compared to a budgeted \$22.4 million.

**Acclaim:**

Physician Billed Encounters were on target for the month.

Net Patient Revenue was unfavorable for the month.

For the month, Acclaim's financial statements reflected a \$2.8 million Loss from Operations compared to a budgeted loss of \$2.4 million. Year-to-date, the Loss from Operations was \$9.7 million compared to a budgeted loss of \$8.5 million.

There being no further questions or discussion, Mr. Montgomery called for a motion to accept the January 2020 Unaudited Financial Report. Mr. Nguyen made a motion for acceptance; motion was seconded by Reverend Ralph Emerson as presented and the motion carried unanimously.

**B. Consider Approval of LDF 5000 JPS Connection Program Policy**

Rory McCrady presented Approval of LDF 5000 Connection Program Policy to the Committee for consideration.

There being no further questions or discussion, Mr. Montgomery called for a motion to approve LDF 5000 JPS Connection Program Policy Policy. Mr. Nguyen made a motion for approval; motion was seconded by Dr. Charles Webber. The motion passed with Amanda Arizola in opposition.

**C. Consider Approval of PPO Amendment to Facilities Service Agreement between HealthSpring Life and Health Insurance Company, Inc., Cigna Health and Life Insurance Company, and Tarrant County Hospital District d/b/a JPS Health Network**

Mr. McCrady presented Approval of PPO Amendment to Facilities Service Agreement between HealthSpring Life and Health Insurance Company, Inc., Cigna Health and Life Insurance Company, and Tarrant County Hospital District d/b/a JPS Health Network to the Committee for Consideration. Approval of this agreement will allow the District to be a contracted provider for Cigna HealthSpring beneficiaries.

There being no further questions or discussion, Mr. Montgomery called for a motion to approve the PPO Amendment to Facilities Service Agreement between HealthSpring Life and Health Insurance Company, Inc., Cigna Health and Life Insurance Company, and Tarrant County Hospital District d/b/a JPS Health Network. Trent Petty made a motion for approval.

The motion was seconded by Mr. Zimmerman as presented and the motion carried unanimously.

D. Consider Approval of Amendment Number Two to the Participating Provider Agreement between Superior HealthPlan, Inc. and Tarrant County Hospital District d/b/a JPS Health Network

Mr. McCrady presented the Amendment Number Two to the Participating Provider Agreement between Superior HealthPlan, Inc. and Tarrant County Hospital District d/b/a JPS Health Network to the Committee for consideration. Approval of this agreement will allow the District to be included as a contracted provider for Superior HealthPlan beneficiaries who receive behavioral healthcare services at JPS facilities.

There being no further questions or discussion, Mr. Montgomery called for a motion to approve the Amendment Number Two to the Participating Provider Agreement between Superior HealthPlan, Inc. and Tarrant County Hospital District d/b/a JPS Health Network. Mr. Nguyen made a motion for approval; motion was seconded by Charles Powell as presented and the motion carried unanimously.

E. Consider Approval of Document Management Services Agreement between Iron Mountain Information Management, LLC and Tarrant County Hospital District d/b/a JPS Health Network

Mr. McCrady presented Document Management Services Agreement between Iron Mountain Information Management, LLC and Tarrant County Hospital District d/b/a JPS Health Network to the Committee for consideration. Approval of this agreement will provide continued record management services for the District.

There being no further questions or discussion, Mr. Montgomery called for a motion to approve the Document Management Services Agreement between Iron Mountain Information Management, LLC and Tarrant County Hospital District d/b/a JPS Health Network. Mr. Nguyen made a motion for approval. The motion was seconded by Dr. Weber as presented and the motion carried unanimously.

F. Consider Approval of Purchase Agreement between Stryker Sales Corporation and Tarrant County Hospital District d/b/a JPS Health Network

Trudy Sanders presented Approval of Purchase Agreement between Stryker Sales Corporation and Tarrant County Hospital District d/b/a JPS Health Network to the Committee for consideration. Approval of this agreement will promote patient standard of care for the patients of the District.

There being no further questions or discussion, Mr. Montgomery called for a motion to approve the Purchase Agreement between Stryker Sales Corporation and Tarrant County Hospital District d/b/a JPS Health Network. Dorothy DeBose made a motion for approval; motion was seconded by Mr. Powell as presented and the motion carried unanimously.

G. Consider Approval of Purchase Agreement between Nephron Sterile Compounding Center, LLC d/b/a/ Nephron 503B Outsourcing Facility and Tarrant County Hospital District d/b/a JPS Health Network

Kenny Carr presented the Approval of Purchase Agreement between Nephron Sterile Compounding Center, LLC d/b/a/ Nephron 503B Outsourcing Facility and Tarrant County Hospital District d/b/a JPS Health Network to the Committee for consideration. Approval of this agreement will ensure consistent, quality patient care for Tarrant County residents.

There being no further questions or discussion, Mr. Montgomery called for a motion to approve the Purchase Agreement between Nephron Sterile Compounding Center, LLC d/b/a/ Nephron 503B Outsourcing Facility and Tarrant County Hospital District d/b/a JPS Health Network. Ms. DeBose made a motion for approval; motion was seconded by Mr. Zimmerman as presented and the motion carried unanimously.

H. Consider Approval of Purchase Agreement between QuVa Pharma, Inc. and Tarrant County Hospital District d/b/a JPS Health Network

Mr. Carr presented Approval of Purchase Agreement between QuVa Pharma, Inc. and Tarrant County Hospital District d/b/a JPS Health Network to the Committee for consideration. Approval of this agreement will ensure consistent, quality patient care for Tarrant County residents.

There being no further questions or discussion, Mr. Montgomery called for a motion to approve the Purchase Agreement between QuVa Pharma, Inc. and Tarrant County Hospital District d/b/a JPS Health Network. Mr. Zimmerman made a motion for approval; motion was seconded by Reverend Emerson as presented and the motion carried unanimously.

I. Consider Approval of Purchase Agreement between RXQ Compounding, LLC and Tarrant County Hospital District d/b/a JPS Health Network

Mr. Carr presented Approval of Purchase Agreement RXQ Compounding, LLC and Tarrant County Hospital District d/b/a JPS Health Network to the Committee for consideration. Approval of this agreement will ensure consistent, quality patient care for Tarrant County residents.

There being no further questions or discussion, Mr. Montgomery called for a motion to approve the Purchase Agreement between RXQ Compounding, LLC and Tarrant County Hospital District d/b/a JPS Health Network. Reverend Emerson made a motion for approval; motion was seconded by Amanda Arizola as presented and the motion carried unanimously.

J. Pursuant to JPS Purchasing Procedure LDF 7201 Section VIII, A.7., consider (1) granting an exemption to competitive bidding for purchase of goods and services which competition is precluded because of the existence of patents, copyrights, secret processes, or monopolies, or captive replacement parts or components for equipment, or other exemptions under Tex. Gov't. Code §262.024(a)(7); and (2) approval of Advantage Service Agreement between Biosense Webster, Inc. and Tarrant County Hospital District d/b/a JPS Health Network

David Mendenhall presented Pursuant to JPS Purchasing Procedure LDF 7201 Section VIII, A.7., consider (1) granting an exemption to competitive bidding for purchase of goods and services which competition is precluded because of the existence of patents, copyrights, secret processes, or monopolies, or captive replacement parts or components for equipment, or other exemptions under Tex. Gov't. Code §262.024(a)(7); and (2) approval of Advantage Service Agreement between Biosense Webster, Inc. and Tarrant County Hospital District

d/b/a JPS Health Network to the Committee for consideration. Approval of this agreement will ensure consistent, quality patient care for Tarrant County residents.

There being no further questions or discussion, Mr. Montgomery called for a motion to approve pursuant to JPS Purchasing Procedure LDF 7201 Section VIII, A.7., (1) granting an exemption to competitive bidding for purchase of goods and services which competition is precluded because of the existence of patents, copyrights, secret processes, or monopolies, or captive replacement parts or components for equipment, or other exemptions under Tex. Gov't. Code §262.024(a)(7); and (2) approval of Advantage Service Agreement between Biosense Webster, Inc. and Tarrant County Hospital District d/b/a JPS Health Network. Reverend Emerson made a motion for approval of the exemption and of the agreement; motion was seconded by Mr. Nguyen as presented and the motion carried unanimously.

K. Consider Approval of Master License and Services Agreement, and Order Form between WellSky Corporation and Tarrant County Hospital District d/b/a JPS Health Network

Mr. Mendenhall presented Approval of Master License and Services Agreement and Order Form between WellSky Corporation and Tarrant County Hospital District d/b/a JPS Health Network to the Committee for consideration. Approval of this agreement will assist with continued quality patient care for Tarrant County residents.

There being no further questions or discussion, Mr. Montgomery called for a motion to approve the Purchase Agreement between WellSky Corporation and Tarrant County Hospital District d/b/a JPS Health Network. Mr. Nguyen made a motion for approval; motion was seconded by Mr. Zimmerman as presented and the motion carried unanimously.

L. Consider Approval of LDF 4300 Development Activities Policy

JR Labbe presented Approval of LDF 4300 Development Activities Policy to the Committee for consideration.

There being no further questions or discussion, Mr. Montgomery called for a motion to approve LDF 4300 Development Activities Policy. Mr. Powell made a motion for approval; motion was seconded by Mr. Zimmerman as presented and the motion carried unanimously.

**VII. REPORT OF LEGAL COUNSEL AND/OR LEGAL MATTERS REQUIRING DISCUSSION(S), UPDATE(S), DELIBERATION(S), ACTION(S) AND/OR APPROVAL**

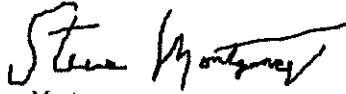
Scott Cummings announced the monthly report listing 29 contracts negotiated under \$500,000. This report has been posted to the board portal.

**VIII. RECONVENE IN EXECUTIVE SESSION PURSUANT TO CHAPTER 551, TEXAS GOVERNMENT CODE FOR THE FOLLOWING:**

**IX. RECONVENE IN OPEN SESSION FOR DELIBERATION(S) AND/OR ACTION(S) DEEMED NECESSARY REGARDING ANY MATTER LISTED ON THE CLOSED SESSION AGENDA.**

**X. ADJOURN**

There being no further business of the TCHD Joint Board of Managers and Finance Committee,  
the meeting was adjourned at 11:18 a.m.



Steve Montgomery

Apr 13, 2020 12:51 PM CDT

Steve Montgomery, Committee Chair

Date