

TARRANT COUNTY HOSPITAL DISTRICT (TCHD)
d/b/a JPS HEALTH NETWORK
JOINT ANNUAL MEDICAL EXECUTIVE COMMITTEE AND
BOARD OF MANAGERS MEETING
THURSDAY, JULY 14, 2011

The TCHD Joint Board of Managers and Medical Executive Committee met on Thursday, July 14, 2011 in the auditoriums of JPS Health Network Outpatient Building, 1500 South Main Street, Fort Worth, Texas for a meeting with the following Board members present:

Scott Fisher, Chair
Trent Petty, Vice Chair
Tonya Veasey, Secretary
Dan Serna, Member
Rev. Ralph Emerson, Member
Karen Van Wagner, Ph. D., Member
Charles Webber, M.D., Member
Charles Powell, Member
Roy Lowry, D. O., Member
Steve McCollum, Member (initial meeting)

Board Members Absent: Rex Hyer, M.D. Member

Medical Executive
Committee Staff:

Elizabeth Carter, M.D., President, Medical Staff
G. Sealy Massingill, M.D., Past President, Medical Staff
Joane Baumer, M.D., Chair, Family Medicine
James D'Etienne, M.D., Chair, Emergency Medicine
Elwyn Grimes, M.D., Chair Obstetrics and Gynecology
Scott Kayser, M.D. Chair, Radiology
Andrey Manov, M.D., Chair, Internal Medicine
Diana Benavides, M.D., Pathology
David McReynolds, M.D., Chair, Surgery
David Lichtman, M.D., Chair, Orthopedics
James Johnson, M.D., Chair, Anesthesiology

Guests: Roy C. Brooks, Commissioner Precinct 1
Bruce Capehart, Past Board Member
Ron Erhle, LifeGift
Velma Luna, HillCo Partners
Tom Dyer, BOKAPowell

Others Attending:

Robert Earley, President/CEO
Bill Whitman, Chief Operating Officer
David Salsberry, Chief Financial Officer
Gary Floyd, M.D., Chief Medical Office
Jay Haynes, M.D., Sr. Vice President, Occupational & Employee Health
Doris Hunt, Vice President, Finance
Scott Rule, Vice President Planning and Analysis
Joana Adams, Chief Nursing Officer
Wanda Peebles, Vice President, Peri-Operative Services
Corbin Wilson, Director, JPS Physician Group
Colene Fielding, JPS Physician Group, Dir. of Finance

Chris Dougherty, Sr. Vice President Community Health
Wendy Burkholder, Vice President, Community Health
Rick Edwards, M.D., Outpatient Clinical Services
Josephine Fowler, M.D., Vice President Academic Affairs
Charles Williams, Vice President of Operations
Dresdene Flynn-White, Vice President Human Resources
Steve Filler, Interim CIO
Erma Lee, Compliance Officer
Neal Adams, General Counsel
Marvin Collins, District Attorney's Office
Ann Diamond, District Attorney's Office
Alex Branch, Fort Worth Star-Telegram
Dennis Killy, Tarrant Alliance for Responsible Government
Dann Baker, JPS Chaplain
Dee Post, Recording Secretary

I. Welcome and Call To Order of Medical Executive Committee and Board of Managers Meeting - S. Fisher/E. Carter, M.D.

The Board of Managers meeting was called to order by the Board of Managers Chair Scott Fisher at 12:17p.m. Dr. Carter also called the Medical Executive Committee to order at this time.

II. Opening Prayer & Pledge to Flag:

Dann Baker, JPS Chaplain, led the audience in prayer and pledge to the flag. Mr. Fisher commented that it was an honor to have members of the Medical Executive Committee in attendance today for the second annual Joint Medical Executive and Board meeting. Dr. Carter introduced members of the Medical Executive Committee who were in attendance. Mr. Earley commented that he was also thankful for this joint meeting and that this meeting is symbolic of the collaboration to make JPS a better place.

III. Board Chair Report, Deliberation(s) and/or Action(s) – S. Fisher

A. Recognitions

1. Board Members – Mr. Fisher introduced Steve McCollum, newly appointed Board member. Mr. McCollum stated that he was delighted to be here and that he looks forward to being part of the JPS team.

Tonya Veasey – Commissioner Brooks addressed the Board and Medical Executive Committee members to honor Tonya Veasey. Commissioner Brooks thanked her for the time she has served on the JPS Board, for her time she has served Tarrant County and Precinct 1. He presented her with a Certificate of Congratulations and with flowers. Mr. Fisher and Mr. Earley also thanked Ms. Veasey for the time she has served on the Board and presented her with tokens of appreciation on behalf of the Board and administration. Ms. Veasey commented that the past five years have been a remarkable time. She thanked Mr. Fisher for his leadership, Mr. Petty for teaching her about being a public servant and Commissioner Brooks who is like a father to her. Ms. Veasey received a standing ovation.

Bruce Capehart – Mr. Fisher and Mr. Earley also thanked Mr. Capehart for the time he spent on the JPS Board of Managers and for his participation and support of JPS projects. Mr. Capehart was also presented tokens of appreciation. Mr. Capehart briefly commented on the Studer Group model, the medical home model and the electronic medical record. He added that these projects will increase efficiency and profitability. He further thanked Steve Filler for his compassion and leadership in moving towards the electronic medical record.

2. LifeGift Award – Chaplain Baker informed members that in April 2011 LifeGift invited partnering hospitals to participate in the first-ever Donor Life – Texas Registry Challenge. Hospitals from all three regions participated and together generated more than 2,500 new registered organ, eye and tissue donors. Chaplain Baker introduced Ron Erhle, Executive Director of LifeGift Northeast Region who informed members that JPS registered the most new donors with an impressive 562 donors or 22% of the total organ, eye and tissue donors. Mr. Erhle also informed members that JPS also referred more organ donors in 2010 than any of the other 44 hospitals in the north region. He added that JPS and LifeGift have created a donation system that serves as a model for others to follow. Mr. Erhle presented Mr. Earley with a LifeGift Donor Champion Award.

IV. Action(s), Approval(s), Update and/or Information Regarding the Following Medical Executive Committee Items – E. Carter, M.D.

A. Update and/or Information Regarding 2012 Fiscal Year Budget Input Priorities for the Medical Staff

Dr. Carter informed the Board that the medical staff used a different model this year for prioritizing the chairs requests for the budget. She added that the Medical Executive Committee has been kept apprised of the budget status and each chair has worked within his or her service line to provide budgetary input. She further commented that the medical staff can continue to assist the executive team to optimize the utilization of resources, find efficiencies, and create new processes that will be more cost effective. Dr. Carter commented that the Medical Executives would like the opportunity to continue providing their input as priorities are developed and the budget is finalized.

B. Update and/or Information Regarding Medical Staff Governance and Practice

Dr. Carter informed the Board that the Medical staff has become an accountable medical staff. They have advanced their basic structure and now have become partners and leaders in many important initiatives. Since January the Medical Executive Committee has approved:

- 164 forms and procedures
- 37 order sets
- 53 policies
- considered 28 action items
- set 29 different specialty privileges
- amended bylaws one and the rules and regulations twice
- appointed three Medical Directors for respiratory care, emergency medicine and nuclear medicine

C. Update and/or Information Regarding Medical Staff Patient Satisfaction Focus

Dr. Carter informed everyone that all current residents have received AIDET® training and that the AIDET® validation questionnaire has been approved for use as part of the faculty rotation evaluation. She added that all new residents have received the book, Practicing Excellence and have undergone training during orientation with Drs. Floyd and Carter. Senior residents taped a skit that shows a good and not so good encounter for educating the new residents. Taped skits will be placed on the intranet for new residents, students, and new medical staff to view.

Dr. Carter further commented that patient satisfaction is being reviewed each month at the Medical Executive Committee and results delivered to each department chair for each individual physician. She further informed members that each month more and more targets are being achieved and a plan of action for patient satisfaction for each department is highlighted at the Chairs Committee meeting. She added that three physician champions have been chosen to promote patient satisfaction in the inpatient setting with an additional sixteen physicians being asked to commit to attending a Studer conference to learn more about best practices.

Dr. Carter concluded by commenting that the medical staff has a good relationship with administration and with the Hospital District's patients. She added that the medical staff looks forward to working with the Board and JPS leaders on an ongoing basis.

Mr. Serna thanked the medical staff on behalf of the Board for their leadership and for working together with the JPS Leadership. Mr. Earley thanked the medical staff for coming today and for finding ways to better serve JPS patients. He added that this has greatly improved JPS. Mr. Earley and Mr. Fisher also thanked the medical staff for their dedication.

V. Discussion, Update and/or Information Regarding Proposed JPS Health Network Strategic Facility Utilization Plan – R. Earley/Tom Dwyer, BOKAPowell

Mr. Earley informed the audience that JPS has been working with BOKAPowell for about a year to review and develop a strategic facility utilization plan that will best serve the Hospital Districts patients and Tarrant County both externally and internally. He added that the BOKAPowell plan will help to show how the Hospital District can grow and develop over the next five years. Mr. Earley introduced Tom Dwyer of BOKAPowell. Mr. Dwyer thanked Mr. Earley for this opportunity. He informed members that both the physicians and the nurses also played an important role in this process and he thanked Scott Rule for assisting with this project. Mr. Earley also informed members that the Community Needs Assessment results also played an important part in this process. Mr. Dwyer began by informing members that JPS is the fourth largest public health system in Texas and ranks sixth in the top fifty Texas Hospital Trauma Centers. He also provided a summary of the impact of JPS in the Tarrant County community. He further provided an executive summary of the JPS network challenges and provided priority recommendations and planning phasing. He informed members that he and his staff performed over 120 interviews, walked the facility, visited School-Based Centers and the Health Centers. He explained that phase one would involve efficient core services, phase two would accommodate growth and phase three would consist of District and County coordination. Mr. Dwyer commented that the Networks vision is that JPS will manage the health of the Tarrant County population by providing quality health care efficiently, in a patient and family-centered medical home model, building upon its existing volume and service base.

Mr. Whitman reviewed the Emergency Department split flow process. Mr. Whitman explained that this project will include renovations to the Pavilion structure to accommodate patient flow. He explained that the front of the Pavilion would become the entrance to the Emergency Department and the current side entrance would become the staff entrance. He further commented that classrooms would be added to accommodate the needs the District has today. He reminded the Board that 21 percent of patients being seen in the emergency room are being admitted. Mr. Whitman informed members that he and several staff visited a Houston hospital emergency room and their concept of the split flow process. He added that no patient owns a bed. Some patients sit in a reclining type chair while awaiting test results. Mr. Dwyer commented on how the District's departments are split and that by regrouping them would help to reduce patient wait times. Mr. Dwyer also reviewed moving the high traffic departments from the upper floors to the ground level floor. He further suggested moving Urgent Care next to the Emergency Room, create an admit lounge and relocate the Chest Pain Unit to the Emergency Department. He further recommended that endoscopy and NICU be expanded. He also explained closing Main Street in order to allow for expansion and creating a new building at the St. Joseph Hospital site that will then move the front entrance of the hospital to face towards downtown. Mr. Earley commented that this is a moving document and the cost will depend on what the Hospital District can do to make this work and community participation. Dr. Lichtman asked Mr. Dwyer to address the surgical suites. Mr. Dwyer commented that the District needs additional operating rooms and suggested doing this on the second floor. Mr. McCollum asked Mr. Dwyer if his firm had looked at a split flow traffic process if we were able to close the hospital location portion of Main Street. Mr. Dwyer replied that they had and that this would also encourage retail development on Magnolia and Hemphill as their traffic flow would increase. Mr. McCollum then asked if there would be potential in keeping the St. Joseph building and Mr. Dwyer replied that there would not as that facility has been closed for several

years. Mr. McCollum also asked if the development at the St. Joseph site would be open to public and private ventures and Mr. Dwyer and Mr. Earley replied that it would. Rev. Emerson commented that the closing of Main Street enhances the cities opportunity to develop that area. Everyone thanked Mr. Dwyer for all of his work. This item was presented for information purposes and did not require action and/or approval.

VI. Adjourn Medical Executive Committee Meeting – E. Carter, M.D./S. Fisher

Mr. Fisher and Dr. Carter adjourned the Joint meetings at 1:53 pm. Mr. Fisher invited the medical staff to attend the remainder of the Board of Manages meeting. Mr. Fisher reconvened the Board of Managers meeting also at 1:53 pm. Mr. Earley again thanked the attending physicians.

VII. Discussion, Update and/or Information Regarding Outcomes of Legislative Session – R. Earley, V. Luna, HillCo Partners

Mr. Earley introduced Velma Luna and informed members that she is a former State Representative from Corpus Christi. Ms. Luna briefed members on the legislative session and referred members to tab 3, page 22 of the Board books. She added that the regular session ended with several issues being unresolved so a special session was called. Ms. Luna referred members to pages 29 – 30 which include budget cuts. She added that a majority of the items included on page 30 go into effect September 1, 2011. She added that additional information regarding the Medicaid Managed Care premiums reduced to average acuity will be released soon. She further informed members that rate cuts will go into effect January 2012. She continued by reviewing agency rulemaking, waivers, and federal action as included on pages 31 - 33. Ms. Luna concluded by informing members that SB 303 and SB 627 were passed as explained on page 34. There were no questions for Ms. Luna. Mr. Earley thanked Ms. Luna for all of her work.

VIII. Board Chair Report, Deliberation and/or Action(s) – S. Fisher

A. Budget Workshop – Saturday, August, 6, 2011 - 8:30 a.m.

Mr. Fisher reminded Board members of the Board Budget Workshop as listed above. He further informed the board that Commissioner's Court will vote to adopt the JPS tax rate on September 13, 2011 and encouraged the Board members to attend this meeting.

IX. Hearing of Citizens

One citizen signed in to speak, but left the meeting before this portion of the agenda.

X. Approval of Minutes:

A. Board Minutes – May 12, 2011

Rev. Emerson made the motion to approve the May 12, 2011 Board minutes. Dr. Webber seconded the motion. All members were in agreement and the minutes were approved.

XI. Administrator's Report, Update on District Activities, Deliberation(s) and/or Action(s) Thereon: R. Earley

A. Update on District Activities

1. **Texas Department of Health and Human Services Commissioner Update -** Mr. Earley informed the Board that he will be traveling to Austin on Monday to meet with the Commissioner of Health and Human Services regarding the hospital funding shortfall. Mr. Earley will forward information to the Board as it is learned.

XII. Discussion, Update and/or Information Regarding JPS Medical Education 2011 Annual Report – G. Floyd, M.D. for J. Fowler, M.D.

Dr. Floyd informed members that Dr. Fowler was called out of town suddenly on a family emergency and he will be presenting in her place today. Dr. Floyd reviewed the 2011 JPS Medical Education Annual report on her behalf. Members were referred to tab 4 of the Board book. Board members were referred to page 39 and informed that Dr. Fowler is the Vice President of Academic Affairs and also the Designated Institutional Official. Dr. Floyd informed members that the Emergency Room Residency Program began July 1, 2011 and includes twelve residents. He added that all residency programs at the Hospital District are accredited. Dr. Floyd commented that the District is in the process of looking for a sponsor for a Pain Medicine Residency Program. Mr. Fisher asked what the timeframe was for this process and Dr. Floyd replied that there is no timeline. Mr. Petty asked how many residents will be in this program. Dr. Floyd replied two the first year but that there would be a total of four residents. Dr. Floyd reviewed pages 44 – 47 and briefly reviewed residents' duty hours. He informed the Board that first year residents are now limited to working no more than 16 hours per shift and no longer than 56 hours a week. He added that several residency programs are considering moving towards a four year program due to the work hour reduction. Dr. Floyd referred members to page 51 and commented that the positive accomplishments for research and scholarly activity should continue. He briefly reviewed the State Graduate Medical Education funding cuts as included on pages 58 - 59. He commented that this will have a major impact on primary care and on the GME program overall as further explained on page 59. Mr. Petty asked what the total program cost is and Dr. Floyd replied about 15.5 million dollars. Dr. Lowry referred members back to page 55 and asked if the reduction of incoming residents in radiology was due to funding and Dr. Floyd replied that it was. There were no further questions.

Dr. Webber made the motion to approve the 2011 JPS Medical Education Annual Report. Mr. Petty seconded the motion. All members were in agreement and the motion passed unanimously.

XIII. Items to be Withdrawn from the Consent Agenda:

Mr. Serna withdrew item XV. A. 1.

Dr. Carter omitted item XVII. B. from the agenda.

XIV. Consent Agenda: All Items with Asterisks (*) are Part of the Consent Agenda, were Discussed in Board Committee Meetings, May Require Little or No Deliberation by the Board of Managers, but Require Board Approval.**

Rev. Emerson made the motion to approve the remaining consent agenda items. Mr. Powell seconded the motion. All Board members approved and the motion passed unanimously.

XV. Matters from the Executive Committee Requiring Deliberation(s), Action(s) and/or Approval – S. Fisher**** A. Reports from Internal Auditor – J. Grantland****1. Dental Clinics – Payment and Charge Data Capture**

Mr. Serna removed this item from the consent agenda and commented on how dental clinic funds are handled. He asked Mr. Grantland if there had been any corrective actions and if follow-up had occurred. Mr. Grantland responded that there had been corrective action and that he will follow-up to ensure it had occurred. Mr. Serna moved for approval of this item. Dr. Lowry seconded the motion. All Board members were in agreement and the motion passed.

**** 2. School-Based Centers**

This item was approved under item XIV. Consent Agenda.

**** B. Reports from Compliance Officer – E. Lee**

- ** 1. Compliance Project Plan
- ** 2. Physician Re-Training Program Protocol

The above two items were approved under item XIV. Consent Agenda.

XVI. Matters from the Finance Committee Requiring Deliberation(s), Action(s) and/or Approval – T. Petty**** A. Finance Committee Minutes for Information**

- ** 1. Approved May 12, 2011 Minutes
- ** 2. Approved June 1, 2011 Minutes
- ** 3. Unapproved June 29, 2011 Minutes – These minutes were distributed at the meeting.

**** B. Investment Report for the Period Ending March 31, 2011 – Estrada Hinojosa (D. Long and B. Koch)**

This item was approved under item XIV. Consent Agenda

**** C. CFO Report and Update – D. Salsberry**

- ** 1. Property Valuation/Ad Valorem Tax
- ** 2. Medicaid

The above two items were approved under item XIV. Consent Agenda

D. Deliberation(s), Action(s) and/or Approval(s) Regarding the March 2011 Unaudited Financial Reports, including JPS Physician Group – B. Whitman, D. Salsberry, C. Fielding

- ** 1. April 2011

This item was approved under XIV. Consent Agenda.

- 2. May 2011

Mr. Whitman reviewed May 2011 statistical indicators included on page 179 and informed members that total admissions are up 3.0 percent with 3.4 percent being admitted from the Emergency Department volume. Births were below budget and acute care, medical/surgical patients and total admissions increased from what was budgeted. Referring to page 180, Mr. Whitman reviewed the outpatient visits and informed members that the totals decreased by 4.871 percent from what was budgeted. He explained that the Chapel Hill Center was closed due to construction and the Southside Center is under construction. He added that the total number of Community Health Center visits increased from this same time as last year. Total surgeries were 7.4 percent above budget. Other operating revenue of was \$34,387,000 which was \$190,000 above budget. Operating expenses were \$54,999,000 which was above budget by \$504,000 and 0.9 percent. The number of incoming Health Center calls increased from the previous month. There was improvement in days to 3rd next new appointment and readmission rates for all payors in all categories. Mr. Whitman reviewed the Network scores also included on page 164 and noted an improvement from the previous month.

Rev. Emerson asked Mr. Whitman to explain the Health Centers wait times as he has heard of several complaints in this area. Mr. Whitman explained that wait times is a focus of the Hospital District. He added that focus groups are being brought in to provide suggestions regarding this issue and that moving towards a family medical home will help to address this issue. Dr. Van Wagner asked what is the average wait time and Mr. Dougherty explained the average is thirty minutes from time of arrival to time of being taken to a

treatment room and then an additional fifteen minutes to receive treatment from a provider. There were no further questions for Mr. Whitman.

Mr. Salsberry referred members to page 174 and commented that the inpatient volume has been strong all year. He added the hospital is still trying to estimate what the disproportionate share and upper payment limit (DSH/UPL) funding will be. He added that on a year-to-date basis, the Hospital District had a total negative operating margin of \$7,330,000, which was \$5,793,000 more than a budgeted loss of \$1,537,000. Non-operating revenue of \$3,567,000 was \$1,611,000 and 31.1 percent below budget. On a percentage basis the operating margin for the year was a negative 1.7 percent compared to a negative budget of 0.4 percent. Total margin for the year was a negative 0.9 percent compared to a budget of a positive 0.8 percent.

From a balance sheet perspective, cash and short-term investments decreased by \$27.9 million to \$304 million. Ad Valorem tax receivable decreased by \$2 million as taxes were collected. Day's cash on hand decreased from 197 at the end of April to 184 at the end of May due in part to early receipt of UPL payment in April. Also having an effect on cash was net patient accounts receivable increasing slightly by \$300,000 million to \$55.3 million in May. Day's revenue in accounts receivable increased by 1 day to 85. There were no questions for Mr. Salsberry.

JPS Physicians Group – Coleen Fielding provided the JPS Physician Group report and noted that the May 2011 total encounters were 41,151 which is an increase of 10.2 percent compared to 2010. She reviewed the payor mix as included on page 199 and noted the total operating revenues were \$3,854,000 and \$326,000 above budget. Total operating expenses were \$4,035 which was \$163,000 above budget. She further reported that there were no other significant variances to report for the month. In total, the margin for the month was a negative \$178,000 compared to a budgeted increase of \$163,000 and, for the year, the total margin is a positive \$1,332,000 compared to a budgeted loss of \$104,000. There were no questions for Ms. Fielding.

Ms. Veasey made the motion to approve the May unaudited financial reports. Rev. Emerson seconded the motion. All Board members were in favor and the motion passed unanimously.

**** E. Deliberation(s), Action(s) and/or Approval Regarding the Following Recommendation:**

- ** 1. Independent Audit Firm Recommendation – D. Salsberry/D. Hunt**

The above item was approved under item XIV. Consent Agenda.

**** F. Deliberation(s), Action(s) and/or Approval Regarding the Following:**

- ** 1. RFP Fixed Assets Audit – D. Hunt**

The above items were approved under item XIV. Consent Agenda.

**** G. Deliberation(s), Action(s) and/or Approval Regarding the Following Agreements:**

- ** 1. Medquist Transcriptions, Ltd. Second Amendment to Transcription Agreement – N. Sorensen**
- ** 2. Baylor University Surgery Resident Master Agreement – J. Fowler, M.D.**
- ** 3. UTSW Graduate Medical Education for Ophthalmology Agreement – J. Fowler, M.D.**
- ** 4. Leica Bond Reagent Rental Agreement – C. Williams/M. Sakovich**
- ** 5. Siemens Amendment for HDX EDI Services – D. Salsberry**
- ** 6. Space Labs Monitoring System – J. Adams/C. Kirby/G. Carr**
- ** 7. Language Line Services, Inc. North American Master Service Agreement for Language Line Interpreter – S. Saylor**

The above items were approved under item XIV. Consent Agenda.

XVII. Matters from the Quality Committee Requiring Deliberation(s), Action(s) and/or Approval – C. Webber, M.D.

**** A. Quality Committee Minutes for Information**

- ** 1. Unapproved July 6, 2011 Minutes

The above minutes were distributed for review at the meeting.

**** B. Deliberation(s), Action(s) and/or Approval Regarding Report(s) from the Medical Staff Committee – E. Carter, M.D.**

- ** 1. Medical Executive Staff Committee Report – This item was omitted from the agenda by Dr. Carter.

**** C. Deliberation(s), Action(s) and/or Approval Regarding Report(s) from the Performance Improvement Committee and its Subcommittees – E. Carter, M.D.**

- ** 1. Joint Commission Readiness & Regulatory Update

- ** 2. 2010 Environment of Care Annual Performance Improvement Report – C. Williams

- ** 3. Violence in the Workplace Report – C. Williams, D. Fisher

- ** 4. April 2011: Key Comparative Data Report – G. Floyd, M.D.

The above items were approved under item XIV. Consent Agenda.

**** D. Graduate Medical Education Committee (GMEC) 2011 Annual Report – J. Fowler, M.D.**

This item was approved under item XII.

XVIII. Matters from the Planning Committee Requiring Deliberation(s), Action(s) and/or Approval – Rev. Emerson

**** A. Planning Committee Minutes for Information**

- ** 1. Unapproved July 6, 2011 Minutes

The above minutes were distributed at the meeting for review.

**** B. Discussion(s), Update(s) and/or Information Regarding the Following:**

- ** 1. JPS Health Network Design and Construction Emergency Department Split Flow Project – B. Whitman, A. Morgan

- ** 2. JPS Health Network Design and Construction Project Plan – B. Whitman, A. Morgan

- ** 3. Deliberation(s) Action(s) and/or Approval of the JPS Surgical Center of Arlington – C. Dougherty

XIX. Recess and Reconvene in Closed Session:

The Board recessed and reconvened in closed session at 3:33 p.m.

XX. Reconvene in Open Session for Deliberation(s) and/or Action(s) Deemed Necessary Regarding Any Matter Listed on the Closed Session Agenda, Paragraphs XIX. A., B., C., D., E. and F.

The Board reconvened in open session at 3:42 p.m.

- XIX. C. 1. Appointments/Reappointments to Medical Staff – Dr. Carter informed members that the Medical Executive Committee recommends approval of the appointments/reappointments of

the providers included on the memo that was distributed. Dr. Webber made the recommendation to add the sponsorship for physicians 70 and 71. Rev. Emerson made the motion to approve the Appointments/Reappointments memo with Dr. Webber's recommendation. Mr. Powell seconded the motion. All Board members were in agreement and the motion passed unanimously.

XXI. Report of Legal Counsel and/or Legal Matters Requiring Discussion(s), Updates, Deliberation(s), Action(s) and/or Approval – N. Adams


Mr. Adams distributed General Counsel's 2nd and 3rd Quarter Fiscal Year 2011 Reports for January through June 2011. Board members were asked to contact him if they have any questions.

Mr. Adams also distributed General Counsel's New Board Members Legal Issues notebook to the Board members who have not received this and encourage them to review tabs 8, 9, and 10. This information will help to clarify what is a record and what is not.

XXII. Adjourn

There being no further business, Mr. Fisher moved to adjourn the July 14, 2011 Board of Managers meeting. All members were in agreement and the meeting was adjourned at 3:47 p.m.

Approved:



Scott W. Fisher, Chairman