



FY18 Budget

Centered in Care Powered by Pride



Combined Income Statement

| | ID | S Health Network | Acclaim | | Combined Total |
|---------------------------------|-----|------------------|--------------------|----|-------------------|
| • | JF. | 3 Health Network | Accidin | | IUtai |
| Revenues | | | | | |
| Net Patient Revenue | \$ | 389,385,005 | \$ 75,670,806 | \$ | 465,055,811 |
| Ad Valorem Tax Revenue | | 377,795,539 | - | | 377,795,539 |
| DSH/DSRIP/UC | | 133,896,133 | 4,399,811 | | 138,295,944 |
| Other Operating Revenue | | 51,079,881 | 42,825,554 | | 93,905,435 |
| Total Operating Revenue | | 952,156,558 | 122,896,171 | 1 | ,075,052,729 |
| | | | | | |
| Operating Expenses | | | | | |
| Total Compensation Costs | | 472,312,994 | 110,015,589 | | 582,328,583 |
| Professional Fees | | 123,895,814 | 17,440,517 | | 141,336,331 |
| Purchased Services | | 95,222,420 | 2,858,002 | | 98,080,422 |
| Medical Supplies and Drugs | | 148,679,650 | 669,732 | | 149,349,382 |
| Other Expenses | | 65,274,817 | 4,191,798 | | 69,466,615 |
| Depreciation | | 42,608,379 | 45,569 | | 42,653,948 |
| Total Operating Expenses | | 947,994,074 | 135,221,207 | | 1,083,215,281 |
| | | | | | |
| Operating Margin | | 4,162,484 | (12,325,036) | | (8,162,552) |
| Non-Operating Income | | 10,468,322 | - | | 10,468,322 |
| Excess of Revenue Over Expenses | \$ | 14,630,806 | \$ (12,325,036) | \$ | 2,305,770 |



Key Volumes

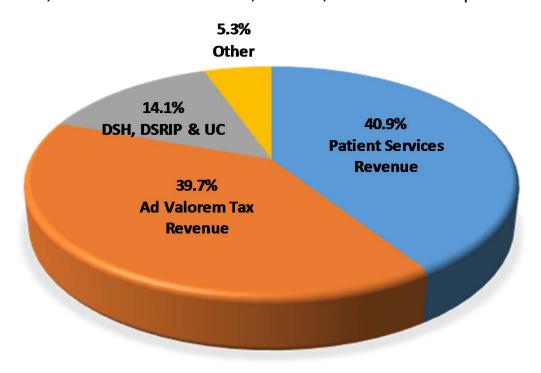
| | FY16 Actuals | FY17 Projected | FY18 Budget | % Change |
|--|-----------------|-------------------|----------------|----------|
| Medical: Patient Days (Med/Surg & ICU) | 115,998 | 122,215 | 126,033 | 3.12% |
| Surgeries - Inpatient & Outpatient | 14,896 | 14,984 | 15,189 | 1.37% |
| Emergency Visits | 113,619 | 115,402 | 116,228 | 0.72% |
| Urgent Care Visits | 52,423 | 54,642 | 55,157 | 0.94% |
| Clinic Visits | 564,566 | 555,084 | 586,736 | 5.70% |
| Behavioral Health: Patient Days | 38,942 | 43,388 | 43,325 | -0.15% |
| Emergency Visits | 17,598 | 17,626 | 17,700 | 0.42% |
| Clinic Visits | 24,535 | 26,525 | 36,498 | 37.60% |



Sources of Revenue

Total operating revenue is comprised of:

- √ 40.9% Collections from Medicare & Medicaid, commercial insurance plans, and patients
- √ 39.7% Ad Valorem (property) tax revenue
- ✓ 14.1% Supplemental State and Federal payments including DSH, DSRIP, and UC
- ✓ 5.3% Grants, Tobacco Fund revenue, MHMR, and other non-patient sources

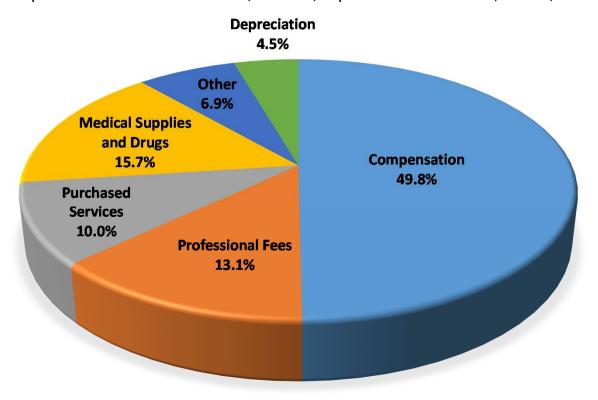




Areas of Expenses

Operating Expenses are comprised of:

- ✓ Compensation includes Salaries and Benefits for 5,621 budgeted FTEs
- ✓ Professional Fees are physician costs for administration, coverage, GME, and JPS Connection patient claims
- ✓ Purchased Services include Electronic Medical Records costs, service contracts to support patient care, and outsourced other services
- ✓ Other Expenses include Public Health, utilities, repairs & maintenance, leases, and insurance





FY18 Capital Budget (000s)

| Total FY18 Capital budget | \$ 45,511 |
|---------------------------|--------------|
| Strategic Capital | 4,000 |
| Information Technology | 8,438 |
| Facilities and Renovation | 14,916 |
| Equipment | \$ 18,157 |



Ad Valorem Tax Revenue

| | FY17 Projected | FY18 Budget | % Variance |
|-------------------------------|-------------------|-------------------|------------|
| M&O Rate | 0.226596 | 0.223264 | -1.47% |
| I&S Rate | 0.001301 | 0.001165 | -10.48% |
| Tax Rate | 0.227897 | 0.224429 | -1.52% |
| Tax Base | \$154,839,483,626 | \$170,396,099,930 | 10.05% |
| M&O Tax | 350,860,084 | 380,433,027 | 8.43% |
| I&S Tax | 2,014,454 | 1,984,512 | -1.49% |
| Total Tax Revenue | 352,874,538 | 382,417,539 | 8.37% |
| Special Vehicle Inventory Tax | 136,746 | 175,000 | 27.97% |
| Payments in Lieu of Taxes | 3,027 | 3,000 | -0.89% |
| TIFs | (4,695,588) | (4,800,000) | 2.22% |
| Net Tax Revenue | \$ 348,318,723 | \$ 377,795,539 | 8.46% |